

**NORTH END COMMUNITY HEALTH ASSOCIATION**  
**Financial Statements**  
**Year Ended March 31, 2023**

**NORTH END COMMUNITY HEALTH ASSOCIATION**  
**Index to Financial Statements**  
**Year Ended March 31, 2023**

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**LYLE TILLEY DAVIDSON**  
Chartered Professional Accountants

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**INDEPENDENT AUDITOR'S REPORT**

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To the Members of North End Community Health Association

*Qualified Opinion*

We have audited the financial statements of North End Community Health Association (the "Association"), which comprise the statement of financial position as at March 31, 2023, and the statements of revenues and expenditures, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Association as at March 31, 2023, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

*Basis for Qualified Opinion*

In common with many not-for-profit organizations, the Association derives revenue from fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Association. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenditures, and cash flows from operations for the years ended March 31, 2022 and March 31, 2023, current assets and net assets as at March 31, 2022 and March 31, 2023. Our audit opinion on the financial statements for the year ended March 31, 2022 was modified accordingly because of the possible effects of this limitation of scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Association in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

*Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

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Independent Auditor's Report to the Members of North End Community Health Association *(continued)*

Those charged with governance are responsible for overseeing the Association's financial reporting process.

*Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Halifax, Nova Scotia  
August 30, 2023



CHARTERED PROFESSIONAL ACCOUNTANTS

**NORTH END COMMUNITY HEALTH ASSOCIATION**

**Statement of Financial Position**

**March 31, 2023**

	Unrestricted	Internally Restricted Fund	Externally Restricted	Capital Fund	2023	2022
<b>ASSETS</b>						
<b>CURRENT</b>						
Cash	\$ 1,265,955	\$ -	\$ 31,740	\$ -	\$ 1,297,695	\$ 1,869,688
Short term investments (Note 4)	6,644	101,961	-	-	108,605	365,154
Restricted cash	-	-	19,414	-	19,414	22,677
Accounts receivable (Note 5)	286,247	-	-	-	286,247	412,779
Prepaid expenses	77,526	-	-	-	77,526	131,021
	1,636,372	101,961	51,154	-	1,789,487	2,801,319
<b>CAPITAL ASSETS (Note 6)</b>	-	-	-	9,895,658	9,895,658	2,275,964
<b>DCS RECEIVABLE (Note 7)</b>	-	-	-	11,710,683	11,710,683	-
	\$ 1,636,372	\$ 101,961	\$ 51,154	\$ 21,606,341	\$ 23,395,828	\$ 5,077,283
<b>LIABILITIES AND NET ASSETS</b>						
<b>CURRENT</b>						
Accounts payable and accruals	\$ 366,344	\$ -	\$ -	\$ -	\$ 366,344	\$ 734,298
Deposits received	14,199	-	-	-	14,199	-
Current portion of long term debt (Notes 7, 11)	-	-	-	86,260	86,260	-
Deferred revenue (Note 8)	1,319,017	-	25,426	59,613	1,404,056	1,345,224
Amounts held in trust	-	-	8,339	-	8,339	12,664
	1,699,560	-	33,765	145,873	1,879,198	2,092,186
<b>DEFERRED CAPITAL</b>						
<b>CONTRIBUTIONS (Note 9)</b>	-	-	-	5,111,649	5,111,649	2,141,140
<b>LONG TERM DEBT (Notes 7, 11)</b>	-	-	-	6,062,309	6,062,309	-
<b>DEFERRED REVENUE (Note 7)</b>	-	-	-	5,562,114	5,562,114	-
	1,699,560	-	33,765	16,881,945	18,615,270	4,233,326
<b>NET ASSETS (DEBT)</b>	(63,188)	101,961	17,389	4,724,396	4,780,558	843,957
	\$ 1,636,372	\$ 101,961	\$ 51,154	\$ 21,606,341	\$ 23,395,828	\$ 5,077,283

LEASE COMMITMENTS (Note 12)    CONTINGENT LIABILITY (Note 13)

**NORTH END COMMUNITY HEALTH ASSOCIATION**  
**Statement of Revenues and Expenditures**  
**Year Ended March 31, 2023**

	Unrestricted	Internally Restricted Fund	Externally Restricted	Capital Fund	2023	2022
<b>REVENUE</b>						
Medical Services Insurance program	\$ 1,518,265	\$ -	\$ -	\$ -	\$ 1,518,265	\$ 1,256,618
Nova Scotia Health Authority	1,935,576	-	-	-	1,935,576	2,075,508
Generated revenue	94,530	-	-	-	94,530	53,739
Rent and recoveries	526,907	-	-	-	526,907	179,041
Grants and program revenue	3,242,954	-	-	-	3,242,954	1,829,224
Fundraising revenue	108,953	-	-	-	108,953	369,599
Interest and investment income	18,163	2,727	(2,484)	-	18,406	550
Affordable Housing Association of NS	677,586	-	-	-	677,586	715,912
Other income	92,443	-	-	-	92,443	13,852
Amortization of capital grants	-	-	-	153,134	153,134	28,066
	<u>8,215,377</u>	<u>2,727</u>	<u>(2,484)</u>	<u>153,134</u>	<u>8,368,754</u>	<u>6,522,109</u>
<b>EXPENDITURES (Schedule 1)</b>						
Direct costs	5,748,675	-	-	-	5,748,675	4,438,856
Indirect costs	2,717,273	-	-	229,967	2,947,240	1,924,307
	<u>8,465,948</u>	<u>-</u>	<u>-</u>	<u>229,967</u>	<u>8,695,915</u>	<u>6,363,163</u>
<b>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES</b>						
	\$ (250,571)	\$ 2,727	\$ (2,484)	\$ (76,833)	\$ (327,161)	\$ 158,946

**NORTH END COMMUNITY HEALTH ASSOCIATION**  
**Statement of Changes in Net Assets**  
**Year Ended March 31, 2023**

	Unrestricted	Internally Restricted Fund	Externally Restricted	Capital Fund	2023	2022
<b>NET ASSETS - BEGINNING OF YEAR</b>	\$ 332,808	\$ 367,133	\$ 11,828	\$ 132,188	<b>\$ 843,957</b>	\$ 685,011
Excess (deficiency) of revenue over expenditures	(250,571)	2,727	(2,484)	(76,833)	<b>(327,161)</b>	158,946
Interfund transfers	(145,425)	(267,899)	8,045	405,279	-	-
Capital contributions	-	-	-	4,263,762	<b>4,263,762</b>	-
<b>NET ASSETS - END OF YEAR</b>	<b>\$ (63,188)</b>	<b>\$ 101,961</b>	<b>\$ 17,389</b>	<b>\$ 4,724,396</b>	<b>\$ 4,780,558</b>	<b>\$ 843,957</b>

**NORTH END COMMUNITY HEALTH ASSOCIATION****Statement of Cash Flows****Year Ended March 31, 2023**

	2023	2022
<b>OPERATING ACTIVITIES</b>		
Excess (deficiency) of revenue over expenditures	\$ (327,161)	\$ 158,946
Items not affecting cash:		
Amortization of capital assets	229,967	59,940
Amortization of deferred capital grants	(153,134)	(28,066)
	<u>(250,328)</u>	190,820
Changes in non-cash working capital:		
Accounts receivable	126,532	(165,649)
Accounts payable and accrued liabilities	(367,953)	381,658
Deferred revenue	58,832	(140,818)
Prepaid expenses	53,495	(71,511)
Deposits received	14,199	-
Amounts held in trust	(4,325)	(18,322)
	<u>(119,220)</u>	(14,642)
Cash flow from (used by) operating activities	<u>(369,548)</u>	176,178
<b>INVESTING ACTIVITIES</b>		
Purchase of capital assets	(7,849,662)	(1,153,462)
Deferred capital contributions	3,123,643	1,147,638
Capital contributions	4,263,762	-
Cash flow used by investing activities	<u>(462,257)</u>	(5,824)
<b>FINANCING ACTIVITIES</b>		
Deferred revenue	5,562,114	-
Proceeds from long term debt	6,160,000	-
Repayment of long term debt	(11,431)	-
DCS receivable	(11,710,683)	-
Cash flow from financing activities	<u>-</u>	-
<b>INCREASE (DECREASE) IN CASH FLOW</b>	<b>(831,805)</b>	<b>170,354</b>
Cash - beginning of year	<u>2,257,519</u>	2,087,165
<b>CASH - END OF YEAR</b>	<b>\$ 1,425,714</b>	<b>\$ 2,257,519</b>
<b>CASH CONSISTS OF:</b>		
Cash	\$ 1,297,695	\$ 1,869,688
Restricted cash	19,414	22,677
Short term investments	<u>108,605</u>	365,154
	<b>\$ 1,425,714</b>	<b>\$ 2,257,519</b>



# NORTH END COMMUNITY HEALTH ASSOCIATION

## Notes to Financial Statements

Year Ended March 31, 2023

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### 1. DESCRIPTION OF THE ASSOCIATION

North End Community Health Association (the "Association") is a not-for-profit organization registered in Nova Scotia. As a registered charity, the Association is exempt from the payment of income tax under Subsection 149(1) of the Income Tax Act.

With a voluntary Board of Directors, the mission statement of the North End Community Health Association includes supporting the North End of Halifax by offering leadership in primary health care, education and advocacy in order to achieve a healthy community. Board members include representatives from the local community, community organizations and the health care sector.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

#### Financial instruments

Financial instruments are recorded at fair value when acquired or issued, except for transactions with related parties which are recorded at the exchange amount. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

#### Cash

Cash consists of cash on hand and balances held within Canadian financial institutions, net of any outstanding transactions.

#### Investments

Short term investments consist of highly liquid investments with a maturity date of one year or less.

#### Capital assets

Capital assets are stated at cost less accumulated amortization and are amortized over their estimated useful lives at the following rates and methods:

Buildings	30 years	straight-line method
Computer equipment	55%	declining balance method
Data infrastructure	10 years	straight-line method
Equipment	20%	declining balance method
Leasehold improvements		Straight-line over lease term
Motor vehicles	30%	declining balance method
System software	55%	declining balance method
Telephone	55%	declining balance method

Capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

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# NORTH END COMMUNITY HEALTH ASSOCIATION

## Notes to Financial Statements

Year Ended March 31, 2023

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### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

#### Impairment of long-lived assets

The Association tests for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. Recoverability is assessed by comparing the carrying amount to the projected future net cash flows the long-lived assets are expected to generate through their direct use and eventual disposition. When a test for impairment indicates that the carrying amount of an asset is not recoverable, an impairment loss is recognized to the extent the carrying value exceeds its fair value.

#### Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates. Significant estimates include the useful lives of capital assets, accrued liabilities and deferred revenue.

#### Contributed services and materials

Contributed materials and services are recorded in the financial statements when their fair value can be reasonably determined, they are used in the normal course of operations and would otherwise have been purchased. During the year the Association received no contributed materials (2022 - \$196,547).

#### Government assistance

Government assistance for acquiring fixed assets and related to expenses is recorded as deferred government assistance and is amortized on the same basis and according to the same rates as the related fixed assets or to income as eligible expenditures are incurred.

#### Fund accounting

North End Community Health Association follows the deferral method of accounting for contributions.

The unrestricted fund reports the assets, liabilities, revenues and expenses of day to day operations of the centre, including the clinic, any projects and programs that are on going.

The internally restricted fund reports the assets, liabilities, revenues and expenses of fundraising and donation activities of the Association, which have been set aside for specific purposes as approved by the board.

The externally restricted fund reports the assets, liabilities, revenues and expenses of donations that have been specified for the Margaret Casey Education Fund.

The capital fund reports the assets, liabilities, revenues and expenses related to North End Community Health Association's capital assets.

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# NORTH END COMMUNITY HEALTH ASSOCIATION

## Notes to Financial Statements

Year Ended March 31, 2023

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### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

#### Revenue recognition

North End Community Health Association follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Contributions of capital assets and contributions for purposes of acquiring such assets are deferred, and recognized as revenue on the same basis as the underlying assets are amortized.

All other revenue sources are recognized at the time that the service is rendered.

Investment income is recognized as it is earned.

### 3. FINANCIAL INSTRUMENTS

The Association is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. Financial instruments consist of cash, short term investments, restricted cash, accounts receivable, DCS receivable, accounts payable, deposits received, amounts held in trust and long term debt. The following analysis provides information about the Association's risk exposure and concentration as of March 31, 2023.

#### Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The association is exposed to credit risk from customers and funders. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The majority of funding for the association stems from government sources, so revenue exposed to credit risk is minimal.

#### Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Association is exposed to this risk mainly in respect of its receipt of funds from its customers and other related sources, accounts payable and long term debt.

#### Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Association is mainly exposed to interest rate risk.

#### Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the Association manages exposure through its normal operating and financing activities. The Association is exposed to interest rate risk primarily through its floating interest rate bank indebtedness and credit facilities.

**NORTH END COMMUNITY HEALTH ASSOCIATION**  
**Notes to Financial Statements**  
**Year Ended March 31, 2023**

**4. SHORT TERM INVESTMENTS**

	2023	2022
Credit Union term deposit, bearing interest at 2.1%, maturing April 27, 2023	\$ 6,644	\$ 6,602
Scotiabank GIC, bearing interest at 4.5%, maturing November 24, 2023	<b>101,961</b>	-
Scotiabank GIC's matured during the year	-	358,552
	<b>\$ 108,605</b>	<b>\$ 365,154</b>

**5. ACCOUNTS RECEIVABLE**

	2023	2022
Accounts receivable	\$ 252,916	\$ 336,459
Harmonized sales tax recoverable	<b>33,331</b>	76,320
	<b>\$ 286,247</b>	<b>\$ 412,779</b>

**6. CAPITAL ASSETS**

	Cost	Accumulated amortization	2023 Net book value	2022 Net book value
Land	\$ 4,263,762	\$ -	\$ 4,263,762	\$ 786,762
Buildings	5,342,330	131,449	<b>5,210,881</b>	1,260,190
Equipment	346,182	172,125	<b>174,057</b>	88,186
Motor vehicles	166,060	102,107	<b>63,953</b>	24,720
Computer equipment	90,556	72,088	<b>18,468</b>	2,544
System software	36,350	35,894	<b>456</b>	1,012
Data infrastructure	116,055	69,635	<b>46,420</b>	58,025
Leasehold improvements	193,094	75,722	<b>117,372</b>	53,881
Telephone	21,668	21,379	<b>289</b>	644
	<b>\$ 10,576,057</b>	<b>\$ 680,399</b>	<b>\$ 9,895,658</b>	<b>\$ 2,275,964</b>

**7. DCS RECEIVABLE**

During the year the Department of Community Services (DCS) confirmed its commitment to fund the purchase and operation of five supportive housing properties. Included in the balance at year end is the amount owing from DCS related to the future mortgage payments required for the five properties. The balance is comprised of the principal repayment required of \$6,148,569 included in long term debt and future interest payments required of \$5,562,114 included in long term deferred revenue.

**NORTH END COMMUNITY HEALTH ASSOCIATION**  
**Notes to Financial Statements**  
**Year Ended March 31, 2023**

**8. DEFERRED REVENUE**

	<u>2023</u>	<u>2022</u>
Affordable Housing Association of Nova Scotia	\$ -	\$ 11,338
Halifax Regional Municipality	-	21,095
Province of Nova Scotia	<b>526,558</b>	453,602
Prepaid rent	<b>24,115</b>	12,105
MSI funding	-	33,398
Other grants	<b>827,959</b>	790,260
Margaret Casey restricted fund	<b>25,426</b>	23,426
	<b>\$ 1,404,058</b>	<b>\$ 1,345,224</b>

**9. DEFERRED CAPITAL CONTRIBUTIONS**

	<u>2023</u>	<u>2022</u>
Deferred capital contributions	\$ 5,413,219	\$ 2,289,576
Accumulated amortization	<b>(301,570)</b>	<b>(148,436)</b>
	<b>\$ 5,111,649</b>	<b>\$ 2,141,140</b>

**10. EMPLOYEE FUTURE BENEFITS**

Defined benefit pension plan

Employees of the Association participate in the Nova Scotia Health Employees Pension Plan, a contributory defined benefit pension plan administered by the Province of Nova Scotia, which provides benefits based on length of service and earnings. Contributions to the plan are required by both the employees and the employer. Total employer contributions for 2023 were \$383,967 (2022 - \$230,093) and are recognized as an expense during the year. The Association is not responsible for any under-funded liability, nor does the Association have any access to any surplus that may arise in the plan.

**NORTH END COMMUNITY HEALTH ASSOCIATION**  
**Notes to Financial Statements**  
**Year Ended March 31, 2023**

**11. LONG TERM DEBT**

	2023	2022
Housing NS loan bearing interest at the Provincial cost of funds on the day of the loan advance plus 0.25% per annum, repayable in monthly blended payments of \$13,075. The loan matures on December 1, 2052 and is secured by the related property which has a carrying value of \$2,445,594.	<b>\$ 2,441,048</b>	\$ -
Housing NS loan bearing interest at the Provincial cost of funds on the day of the loan advance plus 0.25% per annum, repayable in monthly blended payments of \$3,042. The loan matures on January 4, 2053 and is secured by the related property which has a carrying value of \$504,920.	<b>568,614</b>	-
Housing NS loan bearing interest at the Provincial cost of funds on the day of the loan advance plus 0.25% per annum, repayable in monthly blended payments of \$2,147. The loan matures on January 4, 2053 and is secured by the related property which has a carrying value of \$409,921.	<b>418,907</b>	-
Housing NS loan bearing interest at the Provincial cost of funds on the day of the loan advance plus 0.25% per annum, repayable in monthly blended payments of \$6,672. The loan matures on May 1, 2053 and is secured by the related property which has a carrying value of \$1,271,776.	<b>1,260,000</b>	-
Housing NS loan bearing interest at the Provincial cost of funds on the day of the loan advance plus 0.25% per annum, repayable in monthly blended payments of \$7,731. The loan matures on May 1, 2053 and is secured by the related property which has a carrying value of \$1,471,198.	<b>1,460,000</b>	-
	<b>6,148,569</b>	-
Amounts payable within one year	<b>(86,260)</b>	-
	<b>\$ 6,062,309</b>	\$ -

Principal repayment terms are approximately:

2024	\$ 86,260
2025	97,550
2026	102,430
2027	107,555
2028	112,936
Thereafter	5,641,838
	<b>\$ 6,148,569</b>

**NORTH END COMMUNITY HEALTH ASSOCIATION**  
**Notes to Financial Statements**  
**Year Ended March 31, 2023**

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**12. LEASE COMMITMENTS**

The Association has long term leases with respect to its premises and rental properties. The leases contain renewal options and provides for payment of utilities, property taxes and maintenance costs. Future minimum lease payments as at March 31, 2023, are as follows:

2024	\$ 168,748
2025	171,267
2026	160,171
2027	126,655
2028	<u>44,403</u>
	<u>\$ 671,244</u>

**13. CONTINGENT LIABILITY**

The employees of the Association are permitted to accumulate up to 90 days of sick time. As of March 31, 2023, the employees have accumulated 14,037 hours which amounts to \$585,761 (2022 - \$422,603). This amount has not been recorded in the financial statements as a liability due to the uncertainty surrounding how much time will be used and because the accrued sick time cannot be paid out in lieu of time taken.

**14. COMPARATIVE FIGURES**

Some of the comparative figures have been reclassified to conform to the current year's presentation.

**NORTH END COMMUNITY HEALTH ASSOCIATION**

**Schedule of Expenditures**

**(Schedule 1)**

**Year Ended March 31, 2023**

	Unrestricted	Internally Restricted Fund	Externally Restricted	Capital Fund	2023	2022
<b>DIRECT COSTS</b>						
Salaries and wages	\$ 3,746,761	\$ -	\$ -	\$ -	\$ 3,746,761	\$ 2,622,218
Physician services	1,045,578	-	-	-	<b>1,045,578</b>	871,731
Client specific	678,507	-	-	-	<b>678,507</b>	412,161
Other direct costs	82,062	-	-	-	<b>82,062</b>	172,166
Medical supplies	117,056	-	-	-	<b>117,056</b>	292,026
Licensing	46,703	-	-	-	<b>46,703</b>	52,857
Vehicle	32,008	-	-	-	<b>32,008</b>	15,697
	<b>\$ 5,748,675</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,748,675</b>	<b>\$ 4,438,856</b>
<b>INDIRECT COSTS</b>						
Management salaries	\$ 1,096,595	\$ -	\$ -	\$ -	\$ 1,096,595	\$ 667,207
Rental	473,790	-	-	-	<b>473,790</b>	506,602
Professional fees	283,049	-	-	-	<b>283,049</b>	214,857
Office	210,493	-	-	-	<b>210,493</b>	120,320
IT resources	130,027	-	-	-	<b>130,027</b>	93,920
Other indirect costs	66,171	-	-	-	<b>66,171</b>	84,919
Amortization	-	-	-	229,967	<b>229,967</b>	59,940
Utilities and maintenance	257,225	-	-	-	<b>257,225</b>	55,170
Communications	91,771	-	-	-	<b>91,771</b>	46,493
Taxes and insurance	36,512	-	-	-	<b>36,512</b>	40,640
Training and travel	71,640	-	-	-	<b>71,640</b>	34,239
	<b>\$ 2,717,273</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 229,967</b>	<b>\$ 2,947,240</b>	<b>\$ 1,924,307</b>